LIFTOF.F

ELON MUSK AND

THE DESPERATE

EARLY DAYS

THAT LAUNCHED

SPACEX

ERIC BERGER

wm

WILLIAM MORROW

An Imprint of HarperCollinsPublishers

America. No part of this book may be used or reproduced in any manner whatsoever without written permission except in the case of brief quotations embodied in critical articles and reviews. For information, address HarperCollins Publishers, 195 Broadway, New York, NY

LIFTOFF. Copyright © 2021 by Eric Berger. All rights reserved. Printed in the United States of

10007.

HarperCollins books may be purchased for educational, business, or sales promotional use. For information, please email the Special Markets Department at SPsales@harpercollins.com.

FIRST EDITION

Designed by Elina Cohen

Photos from Shutterstock by Dima Zel and ixpert

Library of Congress Cataloging-in-Publication Data has been applied for.

ISBN 978-0-06-297997-1

21 22 23 24 25 LSC 10 9 8 7 6 5 4 3 2 1

3

KEY SPACEX EMPLOYEES FROM 2002 TO 2008

ELON MUSK, CHIEF EXECUTIVE OFFICER

Mary Beth Brown, assistant

TOM MUELLER, VICE PRESIDENT OF PROPULSION

Jeremy Hollman, director of propulsion development
Dean Ono, director of in-space propulsion
Glen Nakamoto, Merlin engine designer
Zach Dunn, Merlin development
Kevin Miller, Merlin development
Jon Edwards, Kestrel development engineer
Eric Romo, propulsion analysis

CHRIS THOMPSON. VICE PRESIDENT OF STRUCTURES

Mike Colonno, engineer for primary structures Florence Li, engineer for primary structures Chris Hansen, engineer for separation systems Sam DiMaggio, director of dynamics

Jeff Richichi, director of structures

Rick Cortez, senior structures technician

HANS KOENIGSMANN, VICE PRESIDENT OF AVIONICS / CHIEF ENGINEER OF LAUNCH

Phil Kassouf, senior avionics engineer

Steve Davis, guidance, navigation, and control

Chris Sloan, flight software

Bulent Altan, avionics engineer

Tina Hsu, avionics engineer

Brian Bjelde, avionics engineer

TIM BUZZA, VICE PRESIDENT OF LAUNCH AND TEST

Kenton Lucas, launch ground support equipment

Trip Harris, software

Josh Jung, ground controller

Joe Allen, McGregor lead

Ricky Lim, rocket integration

Anne Chinnery, site development

George "Chip" Bassett, launch infrastructure

Eddie Thomas, senior propulsion technician

GWYNNE SHOTWELL, VICE PRESIDENT OF BUSINESS DEVELOPMENT

David Giger, Flight One mission manager

BOB REAGAN, VICE PRESIDENT OF MACHINING OPERATIONS BRANDEN SPIKES, CHIEF INFORMATION OFFICER

TIMELINE

2002

OCTOBER 31 First gas generator full-duration test-firing (Mojave, California)

2003

MARCH 11	First Merlin engine thrust chamber firing (McGregor, Texas)

MAY 31 SpaceX employees visit Kwajalein for the first time

JULY 2 First Merlin engine turbopump test (Mojave)

DECEMBER 4 Falcon 1 displayed outside National Air and Space Museum

2004

FEBRUARY 17	First propellant loading of stage one (McGregor)
FEBRUARY 22	First Kestrel engine thrust chamber firing (McGregor)
JULY 1	First complete Merlin engine test-firing (McGregor)
OCTOBER 5	Falcon 1 rocket goes vertical (Vandenberg Air Force Base, California)

2005

MAY 27 Falcon 1 static fire test-firing (Vandenberg)

NOVEMBER 27 First static fire attempt from Kwajalein (Omelek Island)

DECEMBER 20 First Falcon 1 launch attempt (Omelek Island)

2006

MARCH 24 Falcon 1, Flight One (Omelek)

AUGUST 18 SpaceX wins COTS award from NASA

2007

MARCH 21 Falcon 1, Flight Two (Omelek)

2008

AUGUST 3 Falcon 1, Flight Three (Omelek)

SEPTEMBER 3 C-17 carrying Falcon 1 first stage departs Los Angeles

SEPTEMBER 28 Falcon 1, Flight Four (Omelek)

NOVEMBER 22 Falcon 9 full-duration test-firing (McGregor)

DECEMBER 22 SpaceX wins CRS award from NASA

2009

JULY 14 Fifth and final flight of Falcon 1 (Omelek)

2010

JUNE 4 Falcon 9 first launch (Cape Canaveral, Florida)

DECEMBER 8 First launch of Cargo Dragon spacecraft (Cape Canaveral)

2018

FEBRUARY 6 Falcon Heavy first launch (Kennedy Space Center, Florida)

2019

AUGUST 27 Starhopper five-hundred-foot test flight (Boca Chica, Texas) 2020 MAY 30 First astronauts launch aboard Crew Dragon (Kennedy Space Center)

First full-sized Starship prototype makes five-hundred-foot test flight (Boca Chica, Texas)

AUGUST 4

Bulent Altan's Turkish Goulash

"MAKE THIS DISH ANYWHERE A DELICIOUS DINNER IS NECESSARY."

2 to 3 onions Three 16-ounce boxes medium shell pasta 5 to 6 cloves garlic

One 32-ounce container 1 pound ground beef

of plain yogurt

1/2 cup (1 stick) butter 1 tablespoon Turkish red pepper powder, plus more Salt and freshly ground

for garnish black pepper

Fresh mint leaves

1. Mince the onions finely.

- 2. Crush the skin of the garlic, peel it, and chop off the woody stem.
- 3. Break the ground beef into a couple of smaller pieces so it cooks more easily.
- 4. Melt 1 tablespoon of the butter in a large pot over medium-high heat.
- 5. Add the onions to the melted butter and stir until they get translucent.
- 6. Add the ground beef and fry with the onions, making sure to break the ground beef into really small pieces with a sturdy spatula. In the process add salt and black pepper to taste.
- 7. When the ground beef is cooked through and releases its juices, add the pasta and fill the pot with water until the water is $\frac{1}{2}$ inch $(\pm/-0.100 \text{ inch})$ above the pasta level.

- 8. In parallel with the pasta operation, mix the yogurt with 2 to 3 tablespoons of salt and crush the previously peeled garlic into a bowl. Mix thoroughly.
- Place the remainder of the butter in a small pot and add the Turkish red pepper. Don't cook it yet, but keep it ready for when the hungry masses arrive.
- 10. When the pasta is almost done and has soaked up most of the water, call in the people for dinner.
- 11. When they have lined up to eat, turn on the small pot and bring the butter to melt and foam up.
- 12. For each person, assemble the dish by putting the drained pastaground beef mixture onto their plate, covering the pasta with the yogurt mixture, then drizzling the butter mixture over that.
 - 13. Sprinkle as much mint and more red pepper as desired on top.

EAT!

This recipe was generously contributed by its creator, Bulent Altan. Now you can bring a taste of the Omelek life into your home.